#### **Abstract**

The nonprofit sector faces a crisis on multiple fronts. Federal oversight has intensified dramatically, with new executive orders targeting diversity programs and organizations that oppose administration priorities. This threatens funding for nonprofits serving immigrant, LGBTQ+, and environmental communities.

The workforce crisis is severe: 23,000 documented jobs lost since January, hitting healthcare and early education programs hardest. Meanwhile, new IRS rules raise public support requirements to 35%, and the One Big Beautiful Bill Act creates winners and losers through expanded charitable deductions but restricted corporate giving.

States are responding differently—Chicago launched emergency arts funding while Colorado moves forward with AI regulation. Bottom line: organizations need immediate strategic planning and compliance reviews across all operations.

# August 18 Navigator Update: Federal Grant Crackdown and Historic Nonprofit Layoff Crisis and More!

#### From Nonprofit Management Navigator

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#### Introduction

This week brings critical challenges that demand immediate nonprofit leadership attention. The Trump administration's grant oversight executive order changes everything about federal funding. It creates new compliance burdens and threatens organizations whose missions' conflict with current policy priorities.

At the same time, nonprofit layoffs have hit 23,000 positions—a workforce crisis that threatens the ability to serve communities when needs are rising. These twin pressures of regulatory scrutiny and operational constraints require sophisticated responses.

You must balance compliance requirements with mission integrity while adapting to reduced funding and workforce capacity. The regulatory environment is changing rapidly, so continuous monitoring and agile responses are essential for maintaining stability and program effectiveness.

# **Priority Legend**

Priority indicators help nonprofit leaders quickly identify which developments require their most immediate attention based on urgency and operational impact.



Immediate Action Requires Organizational Response Monitor and Prepare



# **Nonprofit News**

**Executive Summary**: The sector faces a workforce crisis with 23,000 documented job losses since January. Federal funding cuts continue across healthcare and education programs. Security grant funding has dropped significantly. New oversight measures threaten organizations whose missions conflict with administration priorities.

Key Actions for This Section: Organizations should take immediate steps to protect their workforce and funding while adapting to the new regulatory environment:

- Conduct immediate workforce planning and retention strategies
- Review all federal grants for compliance with new oversight requirements
- Apply for reduced FEMA security grants by deadline with enhanced documentation
- Develop contingency plans for potential federal funding disruptions
- Document economic impact using sector statistics (\$887.3B GDP contribution) for advocacy

#### National Nonprofit Day 2025

National Nonprofit Day 2025 was observed on August 17. This annual observance recognizes nonprofit organizations' ongoing efforts to serve the local community and celebrates the unsung heroes who fight for those who can't.

The American nonprofit sector contributes \$887.3 billion to the Gross Domestic Product and employs over 12 million people, making it the third-largest employer in the United States. The sector's economic significance underscores its vital role in community development and service delivery. Organizations can leverage these statistics to strengthen funding proposals and advocacy efforts while demonstrating their substantial contribution to local and national economies. Source: National Today

# White House Launches Comprehensive Smithsonian Review

The Trump administration announced a comprehensive review of eight Smithsonian museums. Museums must ensure alignment with executive directives celebrating American exceptionalism and removing "divisive narratives."

Timeline is tight: museums must submit materials within 30 days and implement content corrections within 120 days. This unprecedented federal oversight raises concerns about

institutional independence. Cultural nonprofits may face similar scrutiny regarding educational content and exhibitions. Source: White House Letter

#### Nonprofit Layoffs Reach 23,000 Since Inauguration

The numbers are staggering: at least 23,000 documented nonprofit jobs are eliminated from January 20 to June 30, 2025. June alone saw 3,130 positions lost, primarily in healthcare and employment sectors.

Federal funding cuts have triggered widespread staff reductions across early education programs. Head Start providers are particularly affected by payment delays and budget cuts. Healthcare nonprofits announced major layoffs, including Providence Health & Services cutting 600 positions across seven states.

The Chronicle of Philanthropy's tracking suggests the actual number could reach 40,000 when unreported layoffs are included. This workforce crisis threatens program capacity precisely when community needs are increasing due to economic uncertainty. *Source:* <u>The Chronicle of Philanthropy</u>

#### FEMA Maintains Nonprofit Security Grant Program with Reduced Funding

FEMA published the FY 2025 Nonprofit Security Grant Program with \$274.5 million available. This represents a significant decrease from last year's \$454.5 million allocation.

Religious and ideological organizations continue receiving priority scoring multipliers. However, reduced funding heightens competition and may force nonprofits to reassess security enhancement priorities and explore alternative funding sources. *Source: FEMA* 

#### **Executive Orders Target Grant Oversight Creating Compliance Uncertainty**

Executive orders are directing agencies to enforce civil rights laws and identify potential violations by federal contractors and grantees. Agencies must also review all programs for DEI components.

This comprehensive oversight expansion requires nonprofits to conduct thorough compliance reviews. You need to examine existing programs, policies, and practices to ensure alignment with evolving federal interpretation of civil rights requirements. *Source:* <u>Arnold & Porter</u>

#### One Big Beautiful Bill Act Creates New Nonprofit Tax Implications

The One Big Beautiful Bill Act of 2025 cuts federal spending by \$1.6 trillion, affecting programs nonprofits rely upon. SNAP spending declines to \$186 billion through 2034. Three million people will lose benefits through expanded work requirements.

The legislation modifies scholarship-granting organizations and federal grant programs. Nonprofits serving vulnerable populations face increased service demand while adapting to new tax provisions. *Source: U.S. Senator Sullivan* 

#### Feeding Our Future Fraud Case Yields Additional Convictions

Three more defendants pleaded guilty in the massive \$250 million Feeding Our Future fraud scheme, bringing total convictions to over 50 across the scheme-wide investigation. Recent guilty pleas include Mahad Ibrahim, Hamdi Hussein Omar, and Hibo Salah Daar, all connected to fraudulent child nutrition program activities. This ongoing case highlights vulnerabilities in federal nutrition program oversight and emphasizes the need for robust internal controls in nonprofit fiscal management and program monitoring. *Source: IRS Criminal Investigation* 

#### **Our Corporate Boards Increase AI Oversight Responsibilities**

The number of S&P 500 companies designating committees with artificial intelligence oversight responsibilities tripled in 2025, with audit committees most commonly handling AI governance. Nearly half of Fortune 100 companies now cite AI experience in director qualifications. This trend indicates growing recognition of AI governance as a fiduciary responsibility. Nonprofit boards should consider establishing AI oversight protocols and ensuring directors understand technological risks and opportunities. *Source: Corporate Compliance Insights* 

#### Mass Federal Agency Layoffs Threaten Grant Administration

Mass layoffs at the Department of Health and Human Services, NIH, FDA, and CDC eliminate staff responsible for managing health and human services grants. Without administrative personnel, grantees face delays in awards, payments, and communication from federal program officers. Reduced federal capacity increases administrative burden on nonprofits and threatens program continuity. Organizations should prepare for increased compliance responsibilities and potential communication gaps with federal agencies. *Source: The Grant Plant* 

#### FEMA Cancels Multibillion-Dollar Resilience Grant Program

FEMA abruptly canceled the Building Resilient Infrastructure and Communities grant program, withdrawing hundreds of millions in pledged funding. Twenty states sued the administration for unlawfully terminating grants without congressional approval. The cancellation demonstrates federal agencies' authority to rescind committed funding and highlights vulnerability of multi-year grant commitments. Nonprofits should review grant terms regarding federal termination rights and develop contingency funding strategies. *Source: ProPublica* 

#### National Priority Areas Revised for Federal Grant Programs

FEMA revised National Priority Areas requiring Homeland Security Grant Program recipients to dedicate minimum 30% of awards across five priorities: soft targets protection, fusion centers support, cybersecurity, election security, and border enforcement. New requirements include 3% minimum for election security and 10% minimum for border response. Mandated spending

allocations reduce flexibility for community-specific needs and may not align with nonprofit missions. Organizations must evaluate whether federal grants align with revised priorities or seek alternative funding sources. *Source: FEMA* 

# **Nonprofit Regulatory Developments**

**Executive Summary**: New executive orders fundamentally alter federal grant oversight. They target diversity programs and organizations serving immigrant, LGBTQ+, and environmental communities. Enhanced scrutiny includes mandatory compliance audits and potential funding termination for perceived policy conflicts.

**Key Actions for This Section**: Nonprofits must proactively address compliance risks while preserving their mission integrity:

- Conduct comprehensive compliance review of all DEI programs and policies
- Assess mission alignment with current federal policy interpretations
- Prepare for intensive audits of immigration-related services
- Review grant agreements for federal termination clauses
- Develop legal strategy for maintaining mission integrity under increased oversight

#### Federal Grant Oversight Executive Order Threatens Nonprofit Funding

President Trump signed an executive order on August 7, 2025, aimed at improving federal grantmaking oversight. It specifically targets diversity programs and organizations that work against administration priorities.

The order establishes new review processes that could significantly delay or terminate funding for nonprofits whose missions' conflict with current federal policy priorities. Organizations serving immigrant, LGBTQ+, and environmental communities face heightened scrutiny. Agencies must evaluate grants for "compliance with immigration laws" and identify any "anti-American ideologies."

This creates immediate operational challenges. Nonprofits must prepare for potential funding disruptions and enhanced government oversight of their programmatic activities. *Source:* White House Executive Order

# Ostate Attorneys General Reaffirm Charitable Oversight Authority

State attorneys general are strengthening oversight of charitable nonprofits and enforcing fiduciary compliance requirements. Renewed regulatory emphasis comes amid increased scrutiny of nonprofit governance and financial accountability. Charity regulators are expanding compliance monitoring and enforcement mechanisms. Nonprofits must ensure robust governance

structures and transparent financial reporting to meet evolving state expectations and maintain public trust. *Source:* <u>National Association of Attorneys General</u>

#### Immigration Enforcement Targets Nonprofit Foreign Aid Organizations

Executive orders require the Attorney General and Homeland Security Secretary to review federal funding of NGOs supporting undocumented immigrants. Potential funding termination follows compliance audits.

The "Protecting America Against Invasion" order mandates scrutiny of organizations providing services to asylum seekers and refugee populations. Reviews examine immigration law compliance, waste, fraud, and abuse in federally funded humanitarian programs.

Organizations serving immigrant communities face enhanced ICE enforcement that may deter service recipients and complicate program delivery. Nonprofits must prepare for intensive audits while maintaining service commitments to vulnerable populations despite federal pressure. *Source:* <u>Minnesota Nonprofits</u>

#### Federal Agencies Implement Regulatory Review Process

Executive orders require federal agencies to submit proposed and final regulations to Executive Office review before Federal Register publication, centralizing regulatory oversight. Agencies must coordinate with Department of Government Efficiency team leaders to review regulations for "consistency with law and Administration policy." The process prioritizes identifying regulations addressing social, political, or economic issues without clear statutory authority. OMB will develop Unified Regulatory Agenda to modify or rescind non-compliant regulations affecting nonprofit operations. This creates potential delays in beneficial regulations while accelerating elimination of protections for marginalized communities served by nonprofits. *Source: Minnesota Nonprofits* 

#### FEMA Updates Nonprofit Security Grant Eligibility and Scoring Criteria

The FY 2025 NSGP maintains preference multipliers for ideology-based/spiritual/religious entities while updating risk assessment requirements and security review procedures. Organizations must ensure vulnerability assessments meet updated standards and understand the competitive scoring environment with reduced available funding requiring stronger applications. *Source:* FEMA

# **Nonprofit Human Resources Developments**

**Executive Summary**: The sector faces an employment retention crisis with 45% of staff planning to leave. New DOJ guidance threatens DEI programs. Volunteer rates have hit historic lows, and federal hiring freezes limit career pathways for nonprofit attorneys.

**Key Actions for This Section**: Organizations must address the workforce crisis while navigating new compliance requirements:

- Review all DEI programs for compliance with new DOJ guidance
- Implement urgent retention strategies including compensation analysis
- Invest in volunteer management technology and training programs
- Explore AI-powered recruitment tools to improve hiring efficiency
- Address workplace culture issues contributing to staff exodus

# **Department of Justice Issues Comprehensive DEI Compliance Guidance for Federal Grant Recipients**

Attorney General Pam Bondi released guidance on July 30, 2025, with a clear message: federal antidiscrimination laws apply to all diversity, equity, and inclusion programs operated by federal funding recipients.

The guidance warns that entities may lose federal funding for maintaining unlawful DEI practices. It establishes that recipients can be held liable for discrimination by their contractors and third parties.

Nonprofits receiving federal grants must immediately review their DEI programs. The guidance threatens funding revocation and creates new risks for organizations that fail to comply with the administration's interpretation of federal civil rights laws. *Source: U.S. Department of Justice* 

# **Output** Federal Hiring Freeze Continues Impacting Justice Department Career Opportunities for Nonprofit Sector Attorneys

The Trump administration's federal hiring freeze and workforce reduction orders continue to affect Justice Department operations, with the Supreme Court allowing layoffs to proceed despite ongoing legal challenges. Federal agencies have sent reduction-in-force notices to thousands of employees, including potential cuts at agencies that typically recruit from nonprofit legal organizations. Nonprofit legal organizations face reduced pathways for attorney career development and government partnerships, while simultaneously experiencing increased demand for services such as federal legal aid resources diminish, straining organizational capacity and professional development programs. *Source: Federal News Network* 

#### **Orowing Crisis in Volunteer Management Challenges Organizations**

Volunteer rates have hit historic lows with only 23.2% of Americans participating in formal volunteering during the 2020-2021 period, creating unprecedented staffing challenges for nonprofits nationwide. Organizations face increasing difficulty matching volunteers with appropriate roles while managing expectations and preventing burnout. This trend forces nonprofits to invest more heavily in volunteer management technology and training programs, straining already limited budgets and requiring strategic shifts in service delivery models. *Source: Johnson Center* 

#### Nonprofit Employment Crisis Deepens with Retention Challenges

The numbers are alarming: nearly 45% of nonprofit employees indicated they will seek new employment by 2025. Even worse, 23% stated they would not work for nonprofits in their next role.

The crisis stems from salary competition with for-profit sectors, limited benefits packages, and increased workload pressures. Organizations must urgently address compensation structures and workplace culture to prevent further exodus of experienced staff. This could potentially compromise service delivery and organizational stability. *Source:* <u>Scion Nonprofit Staffing</u>

#### AI-Powered Recruitment Tools Transform Nonprofit Hiring Strategies

Artificial intelligence is revolutionizing nonprofit recruitment through automated resume screening, candidate matching, and mission alignment assessment, with 94% of skills-based hires outperforming traditional education-based selections. Organizations can now access corporate-level recruitment technologies at reduced costs, enabling more efficient hiring processes. Nonprofits must adapt to these technological advances while ensuring AI tools don't inadvertently introduce bias or compromise their mission-driven values. *Source: Foundation List* 

#### Compensation Practices Show Positive Trends Despite Ongoing Challenges

The average salary increases across nonprofits reached 4.77%, matching for-profit industry standards, while recruitment difficulty levels dropped from 56% in 2023 to 47% in 2024. Organizations are implementing enhanced compensation packages and benefits to compete for talent more effectively. Nonprofits must continue addressing salary disparities while exploring creative benefit offerings to attract and retain qualified staff in competitive markets. *Source:* <u>The NonProfit Times</u>

# **IRS Developments**

**Executive Summary**: Public support requirements increase to 35%, creating reclassification risks for organizations with limited donor bases. New tax law creates mixed impacts with expanded charitable deductions for non-itemizers but restrictions on corporate giving that could reduce donations by \$4.5 billion annually.

Key Actions for This Section: Organizations need to evaluate their tax status and prepare for both new opportunities and compliance challenges:

- Calculate current public support percentage against new 35% threshold
- Diversify donor base if approaching private foundation reclassification
- Prepare donor education campaigns about new non-itemizer deductions
- Review executive compensation packages for expanded excise tax compliance

• Evaluate scholarship program restructuring opportunities for new tax credits

#### **◯** IRS Expands Nationwide Tax Forum for Nonprofits

Representatives from IRS Exempt Organizations will participate in all five 2025 IRS Nationwide Tax Forum locations, offering specialized seminars and workshops. The expanded presence provides unprecedented access to IRS guidance but requires nonprofits to travel to forum locations for direct consultation. Organizations should prioritize attendance to address complex compliance questions directly with IRS personnel. *Source: IRS Exempt Organizations Update* 

#### **Output** Johnson Amendment Enforcement Relaxes for Churches

Recent consent judgments allow churches and religious nonprofits greater political endorsement flexibility without automatic tax-exempt status revocation. This development creates uncertainty about enforcement boundaries and may encourage other nonprofits to test political activity limits. Organizations should seek legal counsel before expanding political activities to avoid unintended consequences. *Source: Politico* 

#### Public Support Requirements Increase for 501(c)(3) Organizations

The rules just got tighter. Nonprofits must now demonstrate 35% public support (increased from 33%) to maintain public charity status. This tightens requirements for organizations with limited donor bases.

The change particularly impacts newer organizations and those heavily reliant on foundation grants. Organizations approaching the threshold need immediate diversification strategies to avoid private foundation reclassification. *Source:* <u>Silent G Consulting</u>

#### One Big Beautiful Bill Act Creates Mixed Impact

The OBBBA provides permanent charitable deductions for non-itemizers and new scholarship tax credits while introducing giving floors that may reduce donations. The legislation creates both opportunities and challenges for nonprofit fundraising strategies. Organizations should analyze the combined impact on their donor base and adjust development approaches accordingly. *Source: Fisher Phillips* 

#### **Executive Order Creates New Federal Payment Verification Requirements**

Executive Order "Implementing the President's Department of Government Efficiency Cost Efficiency Initiative" centralizes federal payment systems under Treasury control and increases verification requirements. The order creates administrative burden while reducing federal agency capacity to support grantees. Enhanced verification procedures may delay payments and increase compliance costs for nonprofits. Organizations should prepare for additional documentation requirements and potential payment processing delays. *Source: The Grant Plant* 

#### **Orporate Philanthropy Faces New Tax Restrictions**

The One Big Beautiful Bill Act, signed July 4, 2025, establishes a 1% floor for corporate charitable deductions. Companies must contribute at least 1% of taxable income to qualify for tax benefits.

Independent Sector estimates this change could reduce corporate giving by approximately \$4.5 billion annually. The legislation allows five-year carryforward periods for contributions exceeding 10% limits. However, the provision's implementation remains unclear regarding whether corporations can deduct full contribution values or only amounts exceeding the 1% threshold.

This represents a fundamental shift in corporate giving incentives that may force nonprofits to diversify revenue sources and reduce dependence on corporate donations. Organizations should prepare for potential decreases in business partnerships and sponsorship opportunities. *Source:* Council on Foundations

#### Private Foundation Tax Changes Take Effect

The One Big Beautiful Bill Act expands excise taxes on nonprofit employee compensation exceeding \$1 million annually, applying to all employees rather than just the five highest-paid executives. University endowment taxes increased modestly while previous proposals for dramatic private foundation investment income tax hikes were eliminated from final legislation. The compensation tax expansion significantly broadens IRS oversight of nonprofit executive pay structures beginning January 1, 2026. Organizations must review compensation packages and prepare for enhanced disclosure requirements on Form 990 Schedule J. This change reflects growing scrutiny of nonprofit executive compensation and requires boards to evaluate pay equity and documentation practices to ensure compliance. *Source:* <u>Loeb & Loeb</u>

#### New Charitable Deduction for Non-Itemizers Approved

Beginning January 1, 2026, taxpayers who don't itemize deductions can claim up to \$1,000 (\$2,000 for joint filers) in charitable contributions, excluding donor-advised fund donations. This permanent above-the-line deduction aims to expand the donor base by recognizing contributions from Americans who take the standard deduction. The provision costs an estimated \$73.75 billion over ten years and represents significant recognition of broader charitable giving patterns. Nonprofits should prepare donor education campaigns explaining these new benefits and how they might encourage increased giving from middle-income supporters. Organizations may see expanded donation opportunities as more taxpayers gain incentives to make tax-deductible contributions. *Source: Council on Foundations* 

#### Scholarship-Granting Organizations Gain New Tax Credits

The One Big Beautiful Bill Act creates federal tax credits up to \$1,700 for donations to qualified scholarship-granting organizations serving students within specific states, beginning in 2027. Eligible 501(c)(3) organizations must spend at least 90% of income on scholarships and provide

minimum 10 scholarships to students from different schools. Scholarships must benefit households with incomes not exceeding 300% of area median income, with private foundations excluding from qualification. This creates new funding opportunities for educational nonprofits while establishing complex compliance requirements. Organizations should evaluate whether restructuring could qualify them for this program while ensuring mission alignment with scholarship distribution requirements. *Source: Modrall Sperling* 

# **State Nonprofit News**

**Executive Summary**: State responses vary dramatically. Illinois faces federal challenges to DEI disclosure laws while Chicago launches emergency arts funding. Colorado's AI regulation law moves forward despite delay attempts, creating new compliance obligations for organizations using AI systems.

Key Actions for This Section: Organizations should monitor state-specific developments and adapt to varying compliance requirements in affected states:

- Monitor federal challenge outcomes for Illinois DEI disclosure requirements
- Apply for Chicago emergency arts grants if affected by federal cuts
- Assess AI system usage against Colorado's February 2026 compliance requirements
- Develop state-specific compliance strategies based on varying requirements
- Prepare for chronic payment delays in states like New York with robust cash flow planning

#### Operatment of Justice Intervenes in Illinois DEI Disclosure Law Challenge

The DOJ joined a constitutional challenge to Illinois' law requiring nonprofits to disclose board demographic data on their websites. They argue the statute violates Equal Protection and First Amendment rights.

This intervention signals the administration's broader strategy to challenge state-level DEI requirements. It could potentially create precedents affecting similar disclosure laws nationwide and complicate nonprofit compliance with varying state mandates. *Source:* <u>National Law Review</u>

#### Chicago Creates Emergency Arts Fund Following Federal Cuts

Chicago's Department of Cultural Affairs launched emergency grants of \$10,000-\$25,000 for nonprofit arts organizations impacted by federal funding cuts. Priority goes to those previously funded by NEA, NEH, or IMLS.

The city initiative specifically targets organizations that received federal termination notices in 2025. Applications require documentation of funding loss and demonstrating community impact.

Selection emphasizes equity, geographic diversity, and community benefit through external arts expert review panels.

This local response highlights the cascading effects of federal funding reductions. It demonstrates how municipalities are stepping in to support cultural nonprofits. Organizations must act quickly as applications close soon, and funding amounts depend on demonstrated need and urgency. *Source: WTTW News* 

#### Ocolorado AI Regulation Law Remains on Track Despite Delay Efforts

Colorado's Artificial Intelligence Act takes effect February 1, 2026, despite attempts to postpone it. The law requires nonprofits using high-risk AI systems to implement risk management programs, conduct impact assessments, and maintain documentation.

Organizations using AI for consequential decisions face significant compliance obligations. This includes AI used in education, employment, healthcare, housing, or legal services. Requirements include consumer notification and algorithmic discrimination prevention. *Source:* <u>Skadden Law Firm</u>

#### Federal Probe Targets Connecticut Senator's Nonprofit Funding Network

Federal authorities are investigating state Sen. Doug McCrory's connections with consultant Sonserae Cicero and entities receiving millions in state funding. Grand jury subpoenas examine Hartford nonprofit funding distribution, wire fraud incidents, and security breaches resulting in hundreds of thousands in losses. The probe encompasses grant decisions, hiring conditions, and financial controls at Blue Hills Civic Association and Prosperity Foundation. *Source: Connecticut Public* 

#### New York Nonprofits Continue Battling State Payment Delays

Despite 1991's Prompt Contracting Law, the numbers are stark: 58% of New York State contracts were executed late in 2021. This delays payments to nonprofits by at least six months.

Persistent delays force organizations to seek alternative funding and implement cash flow strategies. Nonprofits must develop robust financial reserves and contingency plans to maintain services during chronic state payment delays. Source: <u>Central New York Community Foundation</u>

#### Nonprofit Security Grant Programs Expand Across Multiple States

Nonprofit Security Grant Programs provide critical security funding to vulnerable organizations facing heightened threats. Programs address increasing security concerns at religious institutions, community centers, and at-risk nonprofits through federal and state funding. Eligible organizations can access grants for security infrastructure improvements, training programs, and threat assessments while maintaining open access to services. *Source: Wikipedia* 

# **Summary**

The nonprofit sector confronts an unprecedented crisis on multiple fronts that demands immediate strategic responses.

The Federal Challenge: The Trump administration's comprehensive grant oversight executive order creates fundamental uncertainty for organizations whose missions may conflict with current federal priorities. Meanwhile, documented workforce losses of 23,000 positions threaten service delivery capacity across critical sectors.

**Tax Law Changes**: Newly enacted tax provisions present both opportunities and constraints. New charitable deductions for non-itemizers are balanced against corporate giving restrictions and expanded executive compensation oversight.

**State Variations**: State responses vary dramatically. Illinois faces DEI disclosure requirements under federal challenge while Chicago launches emergency arts funding initiatives.

What You Must Do: Organizations must develop sophisticated compliance strategies, diversify funding sources, and strengthen governance structures while maintaining mission integrity. The regulatory landscape continues evolving rapidly, requiring continuous monitoring and agile organizational adaptation to navigate these complex challenges successfully.

Nonprofit leaders must balance immediate survival needs with long-term strategic positioning in an increasingly uncertain operating environment.

# **About Nonprofit Management Navigator**

Nonprofit Management Navigator is a trade name of PMG46, LLC doing business as Nonprofit Management Navigator. Nonprofit Management Navigator provides this complimentary weekly subscription service designed for nonprofit leaders. This essential resource provides curated news updates on the legal, regulatory, and operational developments impacting organizations, saving executives time while keeping them informed about the important changes directly impacting their organizations. In addition to timely news, Nonprofit Management Navigator also offers in-depth reports and practical management guidance to help leaders navigate an increasingly unpredictable operating environment. What makes Nonprofit Management Navigator particularly valuable is its commitment to accessibility---the entire service is available as a complimentary subscription, ensuring critical operational intelligence reaches nonprofit leaders regardless of budget limitations during these chaotic regulatory times.

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